WJTSC 10-1

Chairman's Exercise Program/National Exercise Program (CEP/NEP) Synchronization

AGENDA

0800-0815	Intro	LTC Fuller
0815-0830	NEP Overview/Review	LTC Fuller
0830-0900	Update of Open WJTSC Issues	LTC Fuller
0900-0930	5-Yr DoD/NEP Schedule Discussion	LTC Fuller
0930-0945	Break*	
0945-1030	Draft CEP CJCSI Discussion	LTC Fuller
1030-1130	Issues/Upcoming Exercises/Open Forum (PSI/AAFES)	LTC Fuller
1130-1230	Lunch	
1230-1630	Joint Exercise Trans Program WG	Lt Col Livergood

TUESDAY 0800

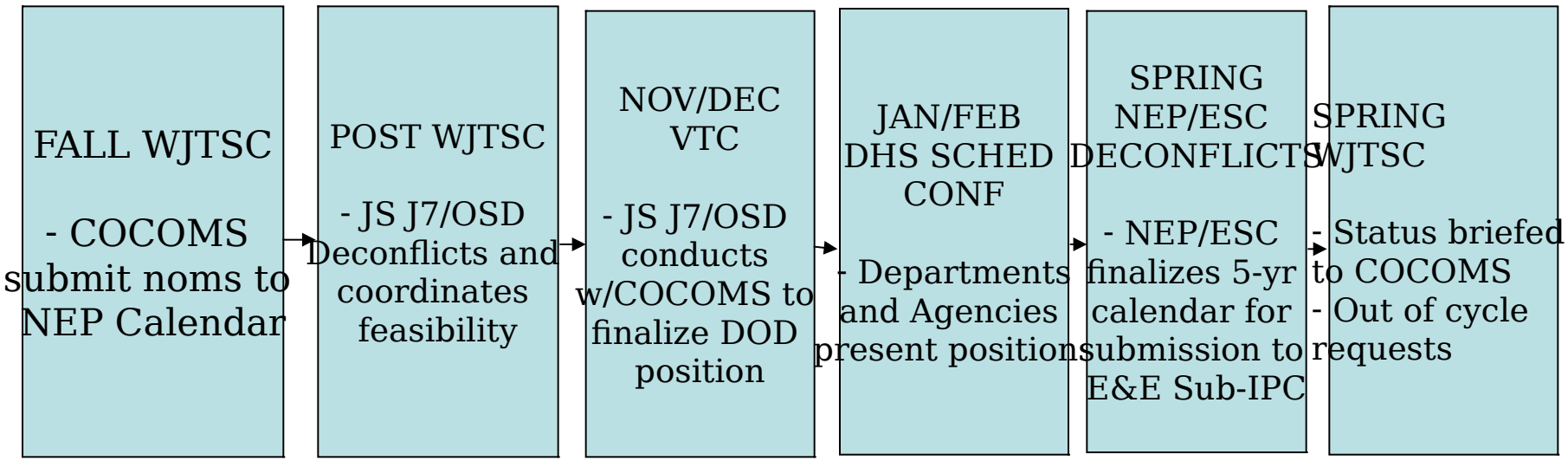
JETP WG continues with COCOM Briefings (Foothills)
JFCOM WG follows JETP WG (Foothills)

WEDNESDAY

Any continuation from previous 2 days/Interagency WG/CSA WG/CE2 SLT

THURSDAY/FRIDAY: PLENARY, 0800

DOD Nomination Process for NEP


FALL WJTSC
- COCOMS submit noms to NEP Calendar
POST WJTSC
- JS J7/OSD Deconflicts and coordinates feasibility
NOV/DEC VTC
- JS J7/OSD conducts w/COCOMS to finalize DOD position
JAN/FEB DHS SCHED CONF
- Departments and Agencies present positions
SPRING NEP/ESC DECONFLICTS
- NEP/ESC finalizes 5-yr calendar for submission to E&E Sub-IPC
SPRING WJTSC
- Status briefed to COCOMS
- Out of cycle requests

NEP Overview

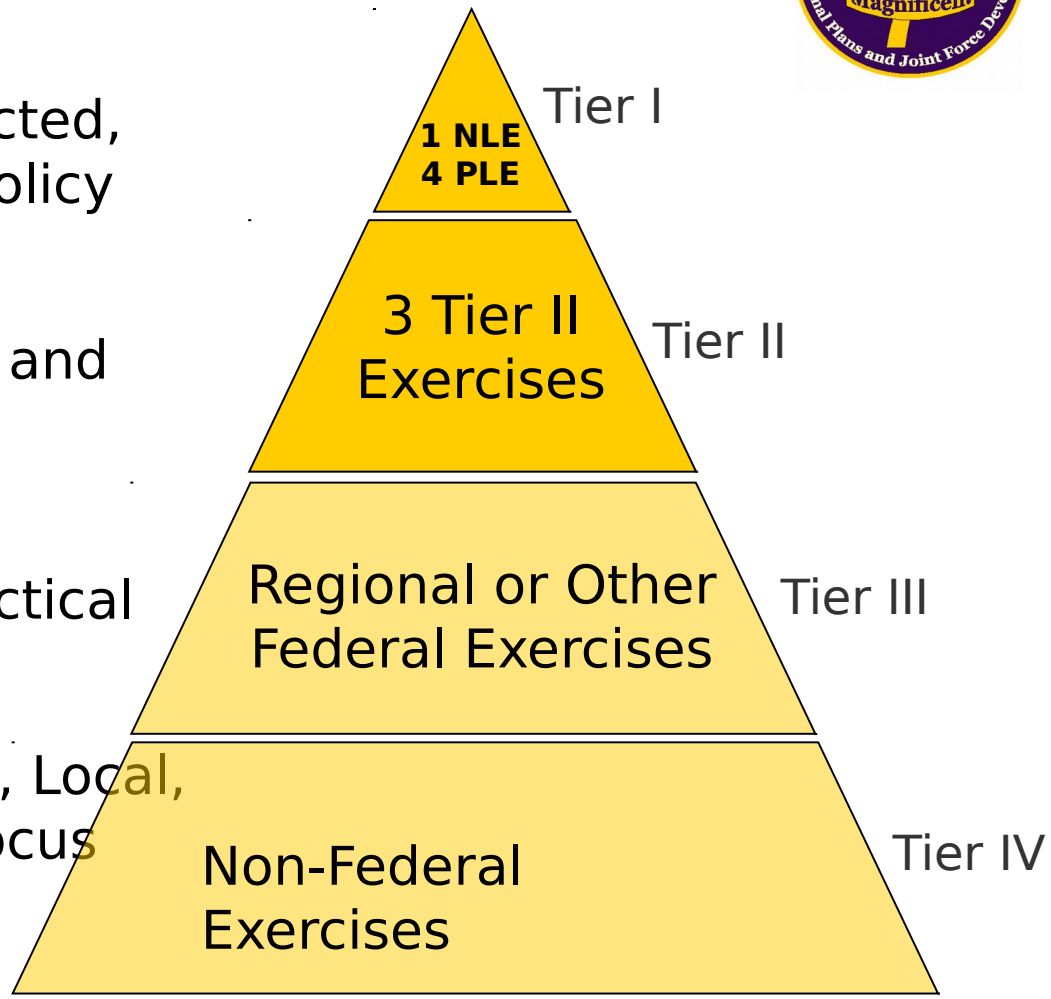
- The National Exercise Program (NEP) components include:
  - Homeland Security Exercise and Evaluation Program (HSEEP);
  - Five-Year National Exercise Schedule;
  - Lessons Learned Information Sharing System (LLIS)
- Homeland Security Council's (HSC) Deputies Committee unanimously concurred with the NEP Charter and approved a Five-Year National Exercise Schedule on January 26, 2007
- President approved the NEP Implementation Plan on April 11, 2007
- Department and Agency designees coordinate their roles and responsibilities through the NEP Executive Steering Committee, chaired by the Director of the FEMA National Exercise Division (NED)

NEP Purpose

- NEP shall serve as the mechanism for:
  - Examining the preparation of the USG and its officers and other officials
  - Adopting policy changes that might improve such preparation
  - National Level Exercises (NLEs) and Principal Level Exercises (PLEs) will reflect USG priorities, not single Department or Agency programs
- Focus of NEP exercises:
  - Designed for participation of heads of Federal departments and agencies and other key officials
  - Examine and evaluate emerging national-level policy issues

NEP Exercise Tiers

- **Tier I**: White House directed, USG-wide Strategy and Policy Focus
- **Tier II**: Federal Strategy and Policy Focus
- **Tier III**: Other Federal Exercises Operational, Tactical or Organizational Focus
- **Tier IV**: State, Territorial, Local, Tribal or Private Sector Focus



NEP Guidance

- NLEs, PLEs, and NEP Tier II exercises will reflect USG-wide priorities, not single department or agency programs
- Full HSC Domestic Readiness Group's Exercise & Evaluation Sub-Policy Coordination Committee (E&E sub-PCC) recommends exercise priorities/goals/objectives, schedule, and corrective action issues to the Deputies Committee for approval
- DHS/FEMA chaired NEP Executive Steering Committee supports day-to-day coordination
  - Comprised of representatives across the USG
  - Defining and drafting a NEP Five-Year Exercise Schedule

Key NEP Points

- NEP goes beyond Tier I and II Exercises
- NEP Affords the interagency a predictable and manageable basis for Exercise Planning
- Consolidates interagency support requirements
- OSD HD is the senior representative for DoD requirements
  - Joint Staff J7 also has seats on the NEP ESC and E&E Sub PCC
- The National Exercise Division will:
  - Coordinate interagency support for Tier I and II Exercises
  - Assist in interagency support recruitment for Tier III Exercises

NEP Status Discussions

- National Exercise Program structure being discussed
- Nature/Definition of Tier II under consideration
- Exercise “fatigue” is becoming a problem
- Alternatives to current Implementation Plan being considered
- NOT MUCH PROGRESS

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WJTSC 10-1
Master Issue Deck

CEP/NEP WG Issues

Pre Conference as of: 20 Aug 08

DOD Participation Challenges in the National Exercise Program (NEP)

Briefer: LTC Fuller

Updated 13 Mar 10

Issue 08-003: DOD Participation Challenges in the National Exercise Program

Discussion:

a. There is higher-level involvement in the NEP, and the E&E Sub-IPC is considering changing the frequency of National Level Exercises (NLE), Principal Level Exercises, and NEP Tier II exercises.

b. 5-Year scheduling challenges in the NEP: No fidelity in future years for NEP exercises (NLE and planning dates through 2010 and some for 2011 are established). This is discussed in interagency forums, and interagency partners understand the dilemma. However, problem still exists and JS/OSD will continue to press this issue.

Endstate: Improved joint training effectiveness and efficiency as directed by Chairman's Joint Training Guidance. Supported / supporting roles consistent with Plans / Unified Command Plan. Staffs build relationships, conduct realistic rehearsal with actual counterparts.

POA&M:

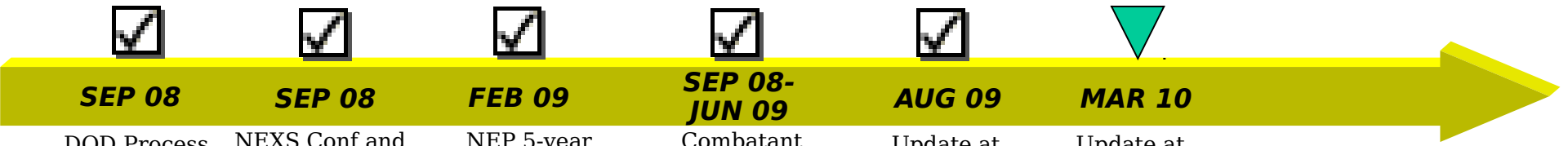
Use Worldwide Joint Training and Scheduling Conference, deconfliction and combatant command annual exercise conferences to link multiple exercises, taking advantage of NEP to link exercises / integrate mission areas to ensure regional / mission area coverage.

Still need more fidelity on future years exercises regarding dates/themes.

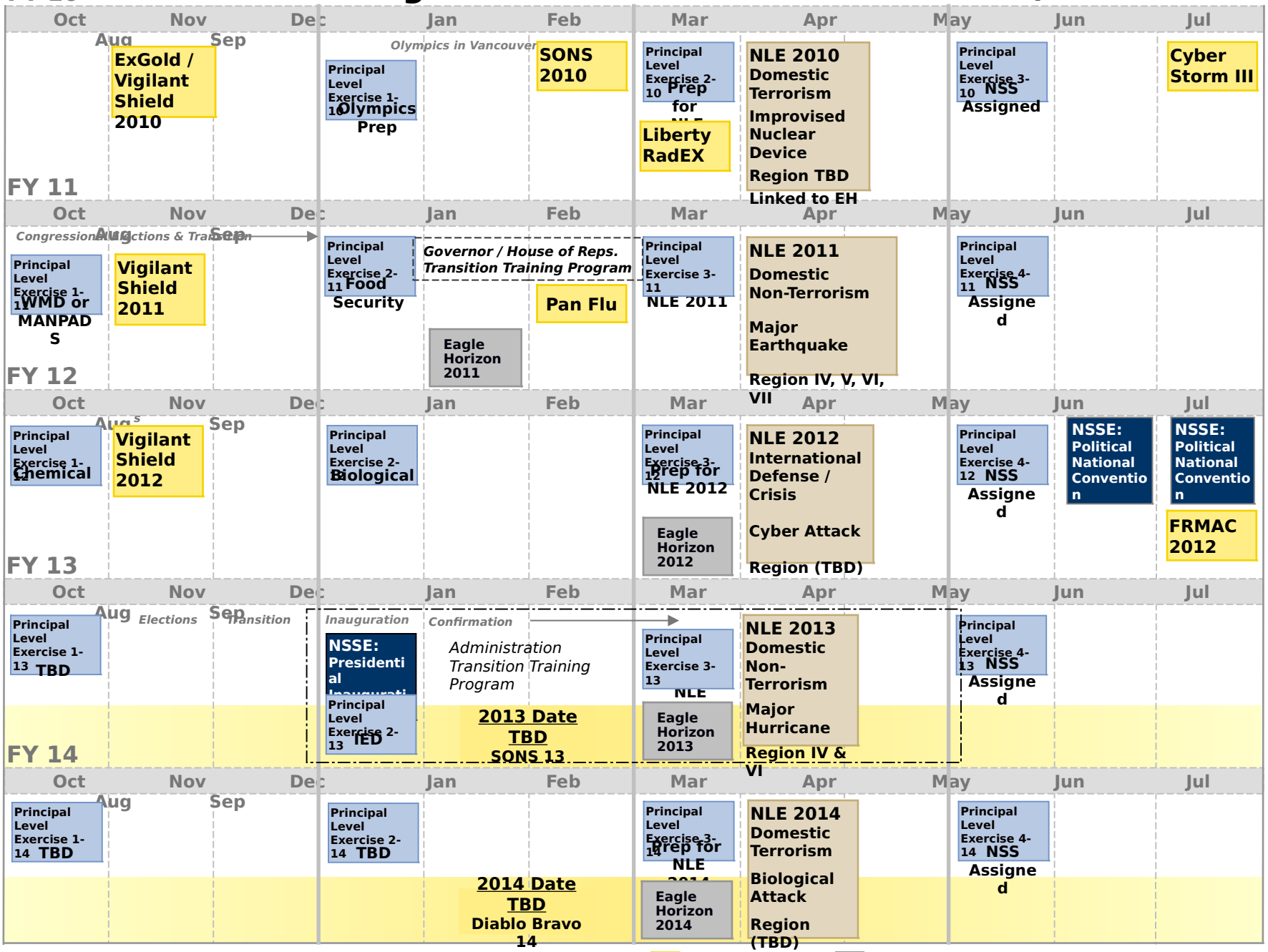
Support use of the National Exercise Simulation Center (NESC) (located at FEMA HQ) to provide national level interagency exercise support and exercise control capabilities.

Codify Tier III DOD submission process; publish CEP CJCSI

OPR: JS J-7 JETD; **OCRs:** DHS, USNORTHCOM



National Exercise Program Five-Year Exercise Schedule (Tier I / Tier II)



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National Exercise Program Five-Year Exercise Schedule (Tier I / Tier II)

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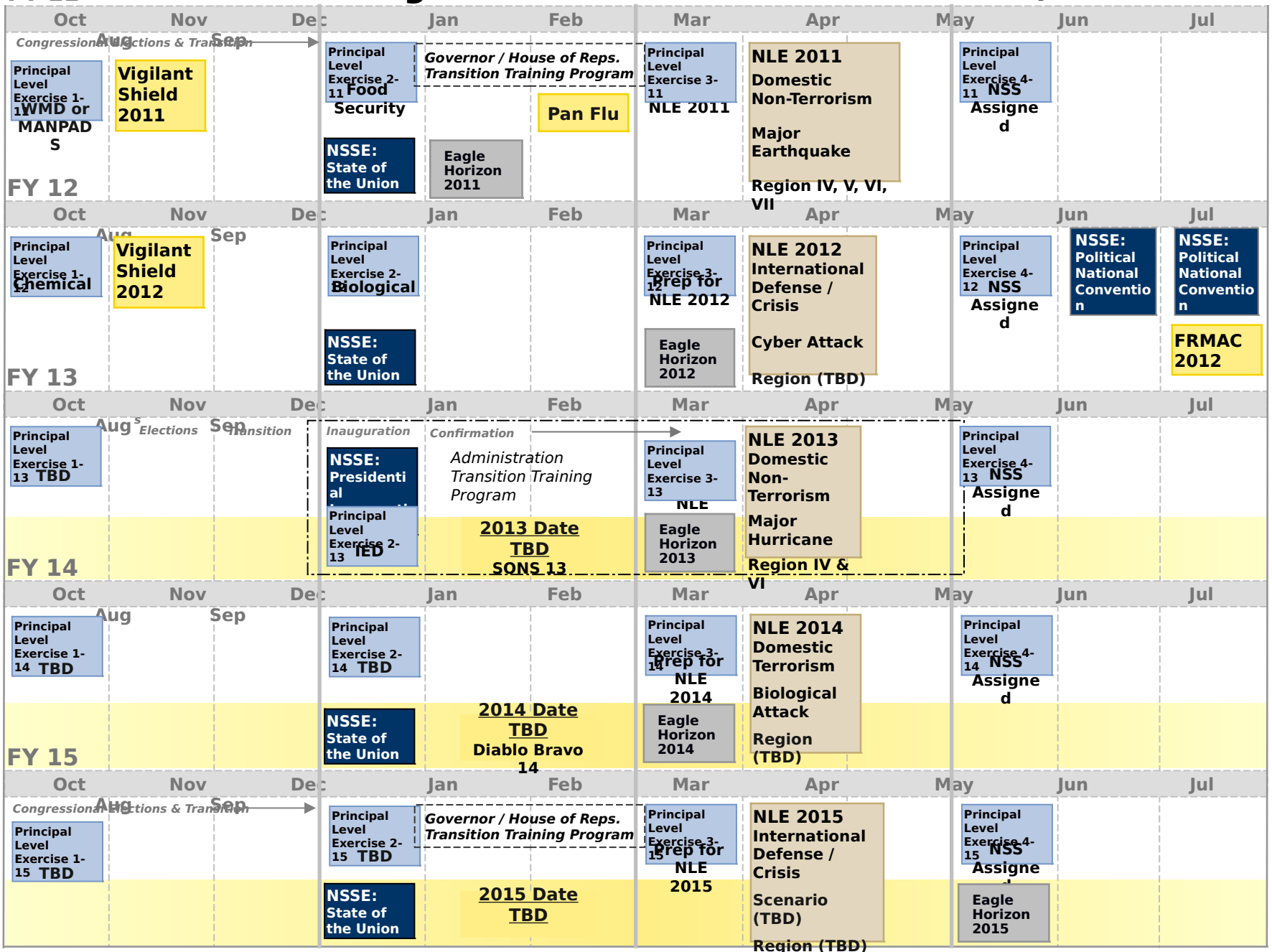
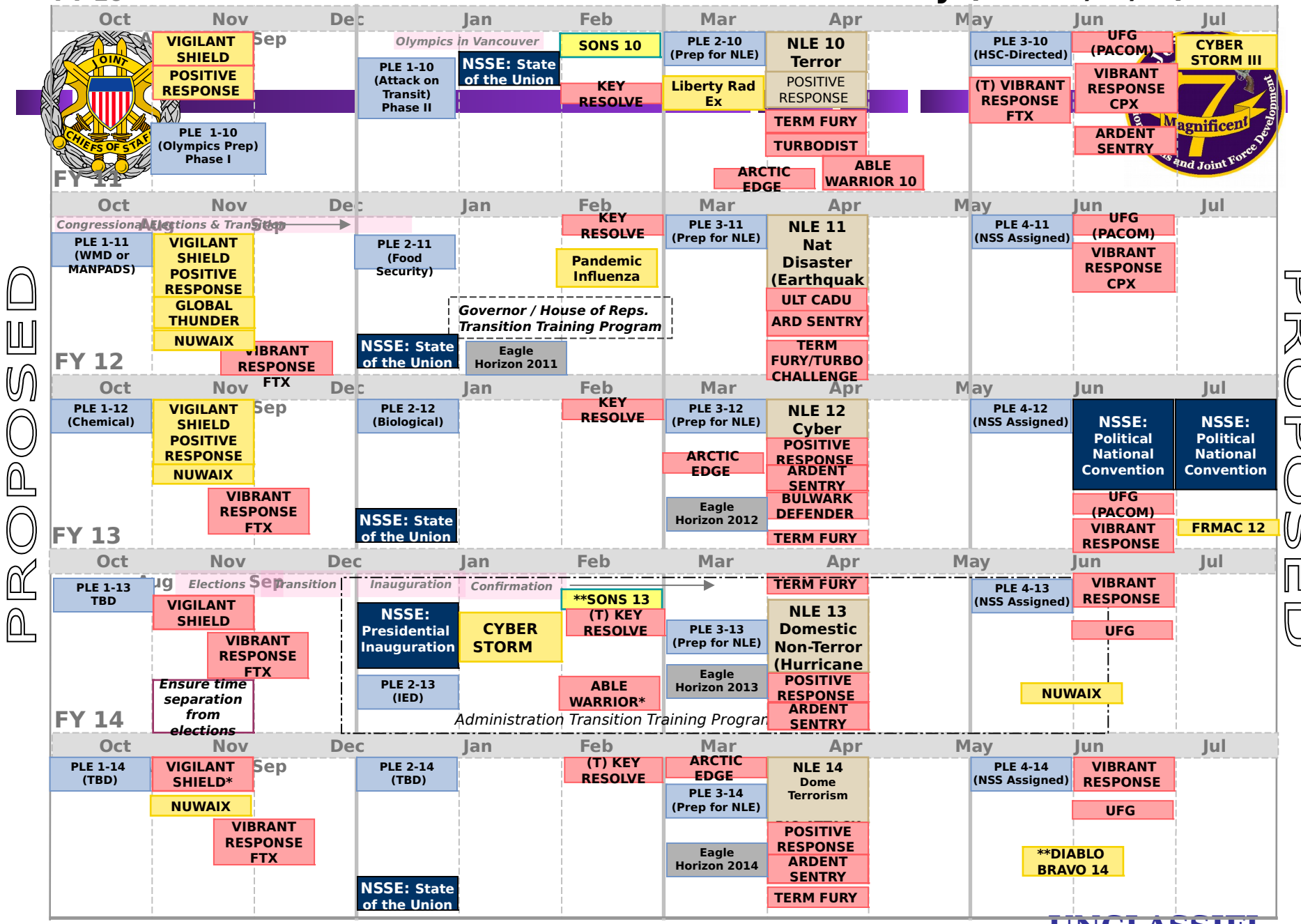

FY 11
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Congressional Elections & Transition
Principal Level Exercise 1-11 WMD or MANPADS
Vigilant Shield 2011
Principal Level Exercise 2-11 Food Security
Governor / House of Reps. Transition Training Program
Pan Flu
Principal Level Exercise 3-11 NLE 2011
NLE 2011 Domestic Non-Terrorism Major Earthquake Region IV, V, VI, VII
Principal Level Exercise 4-11 NSS Assigned
NSSE: State of the Union
Eagle Horizon 2011
FY 12
Principal Level Exercise 1-12 Chemical
Vigilant Shield 2012
Principal Level Exercise 2-12 Biological
Principal Level Exercise 3-12 Prep for NLE 2012
NLE 2012 International Defense / Crisis Cyber Attack Region (TBD)
Principal Level Exercise 4-12 NSS Assigned
NSSE: Political National Convention
NSSE: State of the Union
Eagle Horizon 2012
FRMAC 2012
FY 13
Principal Level Exercise 1-13 TBD
Elections
Transition
Inauguration
Confirmation
Administration Transition Training Program
NSSE: Presidential
Principal Level Exercise 2-13 IED
2013 Date TBD SONS 13
Principal Level Exercise 3-13 NLE
Eagle Horizon 2013
NLE 2013 Domestic Non-Terrorism Major Hurricane Region IV & VI
Principal Level Exercise 4-13 NSS Assigned
FY 14
Principal Level Exercise 1-14 TBD
Principal Level Exercise 2-14 TBD
Principal Level Exercise 3-14 Prep for NLE 2014
NLE 2014 Domestic Terrorism Biological Attack Region (TBD)
Principal Level Exercise 4-14 NSS Assigned
NSSE: State of the Union
2014 Date TBD Diablo Bravo 14
Eagle Horizon 2014
FY 15
Principal Level Exercise 1-15 TBD
Principal Level Exercise 2-15 TBD
Principal Level Exercise 3-15 Prep for NLE 2015
NLE 2015 International Defense / Crisis Scenario (TBD) Region (TBD)
Principal Level Exercise 4-15 NSS Assigned
NSSE: State of the Union
2015 Date TBD
Eagle Horizon 2015

National-Level Exercis | Principal-Level Exercise | National Special Security Event | NEP Tier II Exercise | Eagle Horizon (EH) Series

Version: 2010-03-

The Five-Year NEP Schedule with DoD Overlay (Tier 1, 2, 3)



NLE / Tier 1 | Tier 2 | Tier 3 | Principal Level Exercise | National Special Security Events / Special Events

* Nominee for Tier 2 Status

** Date is notional

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Version: 29 Mar 10

Chairman's Exercise Program CJCSI 3500.XX Overview

Purpose: **To describe the adaptation of the Chairman's Exercise Program (CEP) to the current whole of government exercise environment.**

- **Delineate policy and procedures by which the Program is planned and executed in support of the Chairman's guidance.**

- **Describe joint support to the National Exercise Program (NEP)**

- **Explain how the CEP aligns with other joint exercise events executed by the Combatant Commands and interagency partners**

Applicability: **Joint Staff, Combatant Commands, Services, Combat Support Agencies and OSD**

Policy: **The CEP is designed to improve the readiness of US forces to conduct joint operations through the conduct of regularly scheduled strategic national level exercises**

- **CEP is intended to improve overall U.S. Government readiness by maximizing the benefit of multi-agency participation in NEP, Joint, and Service training, exercises and experiments**

Chairman's Exercise Program CJCSI 3500.XX Overview (CONT.)

Instruction Outlines:

- **Roles and Responsibilities within DoD Exercise Community**
- **Integration of DoD exercises with National Exercise Program (NEP)**
- **Process for coordinating Interagency participation in DoD exercises and conversely DoD in interagency exercises**
- **JTIMS use in exercise planning and scheduling**
- **JLLIS use to both capture and retrieve issues**
- **CE2 Funding**
- **NEP Overview**
- **CJCSI 3510.01D NIEX Instruction will be rescinded**

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Chairman's Exercise Program
CJCSI 3500.XX Overview (CONT.) - Staffing

Initial Staffing (AO Level)

- **24 Feb Instructions sent out via JSAP**
- **AO Chops were due 24 Mar 10**
  - **Chops missing from 4 Organizations**

Comments

- **No Critical Comments**
- **Several Major Comments – Majority of Comments were Substantive & Administrative**

Final Staffing (Planner Level) will be sent out within 60 Days

- **30 Days for Coordination**
- **Adjunction, verification and coordination (TBD)**
- **Document will then be send forward for Approval/Signature (TBD)**

Chairman's Exercise Program CJCSI 3500.XX Overview (CONT.) - Comments

Review of Individual Comments be Organization

- **Scheduled for 90 Minutes**
- **Modify Document which will support Final Staffing**

General Comments and Issues

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BACKUP

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CJCS Crisis Management Exercises (CMX)

- Post-Georgia Crisis, CJCS identified the requirement to develop a better crisis response process within the joint staff
- DJS directed development of CJCS CMXs:
  - Work the mechanics
    - Build situational awareness and exercise the JS decision making process
    - Look for gaps and seams between COCOMs / IAs and required CJCS coordination
    - Identify potential CJCS decisions and recommendations to the SECDEF/POTUS
  - Content of the process
    - CJCS “working the issue” before it occurs
    - Battle Book---Post CMX
- Based on Top Global Challenges---Chairman’s Advisory Group
- J7 Exercise Planners work in concert with J-Dirs and COCOMs to craft CMX
  - Compressed timeline---no JELC (two-four weeks)
  - Based on CJCS Calendar
  - COCOM participation is highly encouraged and desired
    - Greater level of granularity
    - Opportunity to highlight COCOM concerns

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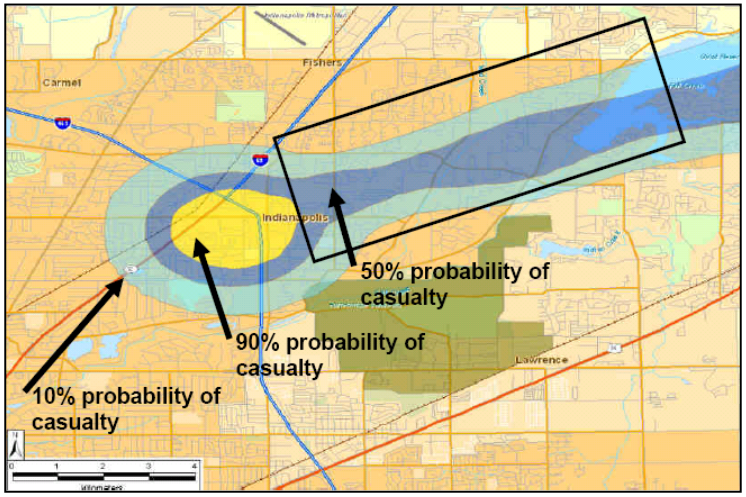
National Level Exercise 2010

- Tier I, discussions-based exercise: **17-19 May 2010**
- Scenario is response to and recovery from improvised nuclear device (IND)
  - DGZ is Indianapolis, Indiana (no local or regional participation)
- ARDENT SENTRY and TURBO DISTRIBUTION COCOM exercises delinked
  - NORTHCOM, STRATCOM, TRANSCOM, and JFCOM response cell activity
- Validation of Federal Interagency Improvised Nuclear Device (IND) Concept of Operations Plan (CONPLAN)

Event	Date
NLE 2010 National TTX 1 (Response) Conduct	**March 10**
NLE 2010 National Seminar 2 (Recovery) Conduct	**April 7**
Principal Level Exercise (PLE) 2-10 Conduct	**April 29**
NLE 2010 Conduct	**May 17-19**
National TTX 2 (Recovery) Conduct	**June 24**



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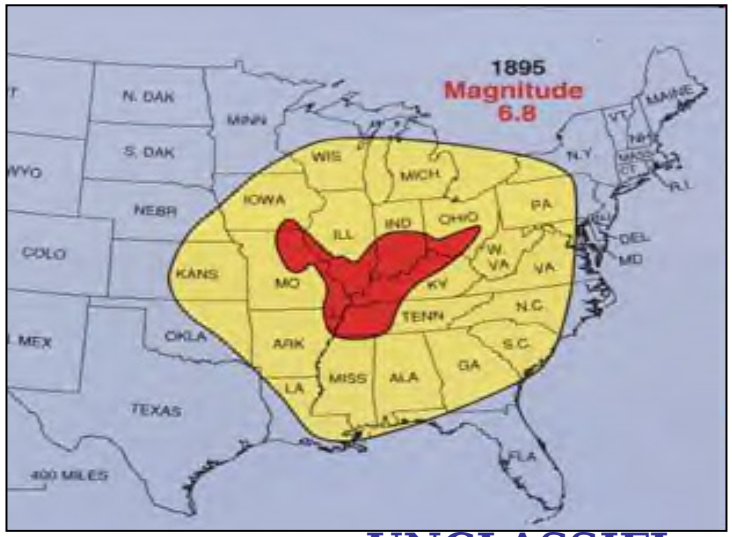
National Level Exercise 2011

- Tier I, operations-based exercise, primarily at the functional level with some full-scale components: **16-20 May 2011**
- Scenario is response to and recovery from earthquake (first natural hazard NLE)
  - Scenario uses New Madrid region (8x states: AL, IL, IA, KY, MS, MO, TN; 4x FEMA regions: IV, V, VI, VII)
- Linked ARDENT SENTRY and TURBO CHALLENGE/ULTIMATE CADUCEUS COCOM exercises
- Evaluation of Defense Support for Civil Authorities (DSCA) for a no-notice event
- Central United States Earthquake Consortium (CUSEC) strategic plan
- Emergency Management Assistance Compact (EMAC)



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Principal Level Exercise 2-10

- Tier I Principal Level Exercise (PLE) tabletop exercise (TTX); **29 Apr 2010**
- Assistant Secretary level only in preparation for Eagle Horizon/NLE 2010
- Provides a forum for the examination and vetting of issues for the NLE while preparing senior officials for their participation
  - Focus is decision making challenges related to continuity, prevention, protection, and response in the National Capital Region following an improvised nuclear device incident on U.S. soil
- Assess the efficacy of existing plans and authorities to guide Federal activities relevant to an IND incident, to include:
  - The Homeland Security Act of 2002
  - The National Response Framework's Nuclear/Radiological Incident Annex
  - The draft IND Concept of Operations Plan (CONPLAN)
  - Federal department-level continuity plans

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Principal Level Exercise 3-10

- Was originally titled PLE 4-10
- Tentatively scheduled for Jul 2010 timeframe
- Topics for this event are currently being vetted by the National Security Staff

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Vigilant Shield/Global Thunder 11/PR 11-1

- National Exercise Program (NEP) Executive Steering Committee (ESC) Tier II approved; command post exercise (CPX) with field training exercise (FTX) components
- Exercise window: **3-10 NOV 2010**
- Exercise scenarios: NORTHCOM OPS, NUWAIX 11, RDD Response, COOP (POSITIVE RESPONSE), STRATCOM OPS, CANADA COM OPS
- Multiple requests for interagency support being received

JELC Overview	Date
Scenario Development Conference	**March 23-25**
MPC	**July 20-23**
FPC	**September 14-17**

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GLOBAL THUNDER 2010 (GT 10)

- USSTRATCOM-sponsored Field Training Exercise (FTX) scheduled for **22-28 June 2010**. Not a NEP event.
- Primary focus of the exercise is nuclear command, control and communication (C3) with primary emphasis on strategic deterrence. Additional emphasis will be on space and cyber.
- OSD and Joint Staff are planning to provide exercise senior leadership for select GT 10 secure conference calls and SVTC as necessary. The OSD/JS staffs will provide expertise to the exercise OSD and JS senior leaders and will also support selective USSTRATCOM GT 10 events.
- GT 11 scenario will be a continuation of GT 10's scenario. GT 11 is scheduled for November 2010.
- Milestones:
  - Final Planning Conference (**20-22 Apr 10**)
  - Mini Exercise (**12-13 May 10**)

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CYBER STORM III (CS III)

- DHS-sponsored NEP Tier II event—most extensive Government-sponsored cyber security exercise of its kind.
- Primary focus of the exercise is to enable the plans, capabilities, and procedures necessary to ensure the security of the Nation's broad and interdependent cyber infrastructure.
- OSD and Joint Staff are planning to provide exercise senior leadership for select CS III conference calls. The OSD/JS staffs will provide expertise to the exercise OSD and JS senior leaders and will also support select CS III events.
- Milestones:
  - Final Planning Conference **(29-30 Jul 10)**
  - Exercise Execution (Fall 10)

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GLOBAL LIGHTNING / BULWARK DEFENDER 2011 (GL/BD 11)

- USSTRATCOM-sponsored Command Post Exercise (CPX) scheduled for **26 Apr-4 May 2011** (tentatively linked with AUSTERE CHALLENGE). Not a NEP event.
- Primary focus of STRATCOM's exercise is to conduct training in three lines of operations and supporting mission areas:
  - Cyber
  - Space
  - Strategic deterrence
- Anticipating STRATCOM request that OSD and Joint Staff provide exercise senior leadership participation in select secure conference calls and SVTCs as necessary. OSD/JS elements will provide subject matter expertise in support of the exercise OSD and JS senior leaders.
- Milestones:
  - Initial Planning Conference **(16-18 Aug 10)**
  - Additional milestone dates in work

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POSITIVE RESPONSE / ABLE WARRIOR GLOBAL SYNCHRONIZATION EXERCISE 2011 (PR/AWGSE 11)

- PR/AWGSE 10 postponed—**May 10** reschedule pending approval
- PR/AWGSE 11 not a NEP event (Potential Tier II nominee for FY13)
- CJCS Positive Response will be linked to enhance support
- Milestones
  - Initial Planning Conference (**28 Jun-2 Jul 10**)
  - Mid Planning Conference (**4-8 Oct 10**)
  - Final Planning Conference (**6-10 Dec 10**)
  - Exercise Execution (**7-11 Mar 11**)
- SOCOM participation request likely to mirror PR/AWGSE 10
  - JS, OSD (GO/FO/SES and staff)
  - COCOMs
  - IA

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USG Interagency Working Group

- Promotes interagency coordination for non-NEP exercises
- WG Goals are to:
  - Promote an integrated approach to USG operations/training
  - Improve quality and realism of DoD integrated operations training
  - Ensure DoD exercises include mutually beneficial objectives that meet both DoD and interagency partner needs
- Agenda highlights include:
  - Information presentations from DoD, S/CRS, and the UN
  - Discussion of conference theme
  - Discussion of WG related issues

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Liberty RadEx (NEP Tier II)

- **Summary**: To demonstrate the capability to effectively mitigate and recover from a RDD incident (Philadelphia, PA)
- **Goals/Objectives**:
  - Test and assess the ESF-10 response, including local, state, and Federal management of the assessment, mitigation, and cleanup of radiation contamination in an urban environment
  - Test and assess the Nuc/Rad Incident Annex in the post-emergency phase
  - Exercise Lead-Agency, Coordinating Agency, and Support Agency roles and the interface with other key ESFs, including but not limited to ESF-3, ESF-8, and ESF-15
- **Type**: Operations-based Full-Scale Exercise
- **Upcoming Events**:
  - Mid-Term Planning Conference 9-10 September 2009
  - Master Scenario Events List Conference 28-29 October 2009
  - Final Planning Conference 27-28 January 2010
  - **Exercise Conduct** **26-30 April 2010**

DOD NEP Tier II Prioritization

1. Does the exercise conflict with an already-scheduled NEP exercise, or would it cause unreasonable exercise density on the IA, and is there sufficient time for IA planning?

2. What is the extent of IA participation needed (how many D/As are needed)?

3. What is the level of IA participation needed (how high is the requested IA leadership, and is it DC support or regional/local support)?

4. What is the likelihood of NEP ESC support/approval (exercise complexity/USG-wide policy implications)?

5. Can JS/OSD support the exercise?

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